

### **DISTRICT OF COLUMBIA**



### **BOARD OF ELECTIONS**

WASHINGTON, D.C. 20001-2745

# After-Action Report for the 2012 April Primary And May Special Election

Submitted by Clifford D. Tatum Executive Director

July 13, 2012

The District of Columbia Board of Elections offers the following combined After-Action Report for the April 3, 2012 Presidential Preference and Party Primary ("the Primary Election") and the May 15, 2012 Ward 5 Special Election to fill the vacancy in the Ward 5 Member of the Council seat ("the Special Election").

This combined report provides an overview of the Board's election preparations, the continuation of the election reform initiatives, Election Day operations, and a breakdown of election results from the Primary Election and the Special Election, as well as lessons learned.

The Board began its preparation for the 2012 election cycle in September 2011. This preparation included reviewing processes and procedures, personnel resources, election worker resources, and election materials and supplies. As we focused on making the election processes more efficient, we paid particular attention to Election Day processes, polling place paperwork, and election worker training materials. We reinstituted the Election Worker Advisory Group to review the entire election process – from setting up the polling place at 6:00am on Election Day to closing the polling place at 8:00pm.

We focused on the 2010 election reform initiatives implemented pursuant to the Omnibus Election Reform Act, and we implemented new legislative changes as a result of the federal Uniformed Military Overseas Voting Act, the DC Military Overseas Voting Act, and 2011 legislative changes approved by the DC Council. These legislative initiatives and updates allowed our office to streamline the processes and establish more efficient operations for Election Day.

Operating under new Board and executive management leadership, the Board and its staff demonstrated great collaboration, teamwork, and execution in successfully conducting the Primary Election and the unscheduled Special Election. The Board's staff faced several unique challenges with respect to administering the two elections; because the elections were held a mere 42 days apart, timing pressures required the staff to manage multiple and distinct sets of deadlines, candidates, and milestones simultaneously. The Board's accomplishments in this regard are particularly noteworthy in light of the fact that the Primary Election was the first election at which the presidential preference primary and the party primary election were held on the same day.

The Board enjoyed continued support from the Office of Contracting and Procurement ("OCP"), regarding the procurement of services and products from vendors and small business operators in the District during these two elections.

Similarly, the Office of the Chief Technology Officer ("OCTO") provided support for the networking of early voting centers, as well as telephone connectivity for the election call center operated on both election days.

While there may have been a few imperfections in the process, i.e., late openings of a few iVotronics and M100s, election workers failing to show up for work, difficulties in shutting down the equipment in a few precincts at the end of the night, and having to return to a few precincts to retrieve election results media, we encountered far fewer issues on the two Election Days than we have in previous elections, and we were able to report preliminary election results in a reasonable amount of time after the polls closed.

During the 2010 and 2011 election cycle, the Board realized great success with the election reform initiatives of 2010. And for the 2012 presidential preference primary, we saw even greater success when voters took advantage of the expanded services in each of the following areas:

**Early Voting.** The Board increased the number of early voting sites from four to eight, establishing one in each of the eight wards. The expansion of early voting required the Board to expand its use of electronic pollbooks, increase the complexity of the wide area network used to communicate among all early voting sites, and increase the number of electronic voting units used during early voting. While the expansion of the early voting program appears to have been highly successful, we will not be able to fully measure the level of success until we are able to compare data from the same type of election events, i.e., primary-to-primary and general-to-general.

**No-Excuse Absentee Voting.** The Board continued offering no-excuse absentee voting to all voters in the District. The number of absentee ballot applications received during the Primary Election appeared comparable to any other presidential preference or party primary election. Of note, no-excuse absentee voting did not appear to increase the number of ballots cast by mail for this particular election as compared to any previous elections.

Same-Day Voter Registration/Special Ballots. The Board revised the administrative procedures for Same-Day Registration and redesigned the special ballot envelope to allow for easier processing at the polling place and more efficient administrative processing for election workers. These revisions resulted in a reduction in the number of mistakes made by election workers on the special ballot envelopes, which, in turn, resulted in a reduced number of rejected special ballots. While we are pleased with the improvements made in this area, we will continue to develop and improve our training materials and poll worker selection and evaluation processes to insure that all valid special ballots cast are accepted.

We also note that the number of voters who took advantage of Same-Day Registration and special ballot voting declined in these two elections. We believe that this decline was a direct result of the Board's voter education and outreach activities designed to encourage voters to complete and update their voter registration information prior to the start of early voting and Election Day itself.

**Post-Election Audit.** The Board continued the statutory practice of conducting a post-election audit of its voting equipment. The audit entails performing manual, or hand counts of paper ballots and voter-verifiable paper records cast in randomly selected precincts, and comparing them to the corresponding electronic or manual tallies, for the purpose of verifying the election result with a high level of confidence. While a hand count will never be exact, since voters make marks on ballots that cannot always be picked up by electronic scanners, the differences between the manual and hand tallies were minimal and well within the margin of error allowed by law.

Election Worker Performance and Management. The Board continued its election worker performance management plan by adding more effective training components, and increasing the level of election worker assessments and Election Day evaluations conducted by area representatives and technical rovers.

The Board also expanded its training curriculum, added extra trainers, and enhanced its election worker management database in order to monitor recruitment and maintain information on election workers participation in training and performance on Election Day.

The Board also continued its efforts to reduce election worker costs associated with polling place staffing. In accordance to analyzing staffing formulas (which take into account historical voter turnout, the number of contests on the ballot, and additional factors such as the layout of the polling place and the typical number of curbside voters in the precinct), the Board set a target for the number of workers and the roles required in each polling place. Overall, staffing was reduced by a third from previous primary elections. While these staffing levels proved to be sufficient for the Primary Election and the Special Election, the same levels may not be adequate for the November General Election.

### **Election Day Operations**

### **Primary Election Opening of Precincts**

On Election Day, the Board deployed 25 Area Representatives and eight Technical Rovers to provide technical assistance to Precinct Captains and other election workers with opening the polling places. All Precinct Captains and election workers were directed to report to their respective polling places at 6:00am, and to open their polling places at 7:00am. According to reports, all Precinct Captains arrived at their polling places between 6:00am and 6:15am.

Reports reflect that all precincts except for two opened on time at 7:00am – one delay was due to building security failing to show up in time to open the building, and the other was due to election workers failing to unlock the outside door for voters to enter, despite having their election equipment open and ready to vote before 7:00am.

While all other polling places were open for voting at 7:00am, there were 18 precincts (12%) that did not print iVotronic (Direct Recording Equipment-touch screen voting machines) zero tapes until after 7:00am. The Precinct Captains at these polling places reported having trouble connecting the zero tape printer to the touch screen unit. While these delays did not result in any voters being turned away, they underscored the need to focus on iVotronic opening procedures and zero tape printing in future training classes, as well as to consider alternative means of opening the iVotronic machine or perhaps eliminating the printing of the zero tape at the beginning of the day by the Captains altogether.

Additionally, there were 16 precincts (11%) that printed the zero tape for the M100 after 7:00am. The Precinct Captains at these polling places reported having trouble with the power on the units, but they all opened the auxiliary bins, which allowed voters who wanted to vote an optical scan ballot to vote the ballot and insert it into the auxiliary bin. Ballots that are inserted into the auxiliary bins are subsequently fed through the optical scanner once the units are powered up and running.

### **Special Election Opening of Precincts**

On Election Day, the Board deployed nine Area Representatives and six Technical Rovers to provide technical assistance to Precinct Captains with opening the polling places. All Precinct Captains and election workers were directed to report to their respective polling places at 6:00am, and to open their polling places at 7:00am. According to reports, all Precinct Captains arrived at their polling places between 6:00am and 6:15am, and all polling places were open and ready for voting at 7:00am.

### **Election Day Call Center**

On Election Day, the Board operates a telephone call center, which is designed to take incoming calls from Precinct Captains, Area Representatives and Technical Rovers related to any problems encountered at precincts. The call center is staffed with election workers, Board staff, and technical experts from the voting equipment vendors. As each call comes into the center, it is recorded into the tracking system, and a decision is made to either dispatch a technician to the polling place to assist the Precinct Captain, or walk the Precinct Captain through a series of corrective procedures over the telephone to resolve the issue.

The call center received 447 calls during the Primary Election, and only 38 calls during the Special Election. The types of calls that came into the call center for each election are identified in the tables below:

### **Primary Election**

Problem Type	Occurrences	Problem Type	Occurrences
iVotronics - Tech Support	56	Security / Bldg Access Issues	12
Precinct Open	43	M100's - Tech Support	11
E-Pollbook Issues	38	Supplies – Dispatcher	6
Voter Issues	35	PP Supplies Missing	6
PP Staffing Issue	24	Ballot Type - Dispatcher	1
Ballot Issues	12	PP Supplies Delivered	1
Other - General Problem	32	Registration - Registration	3
Solver			

### **Special Election**

Problem Type	Occurrences	Problem Type	Occurrences
iVotronics - Tech Support	1	Security / Bldg Access Issues	3
Precinct Open	6	PP Staffing Issue	3
E-Pollbook Issues	2	PP Supplies Missing	3
Voter Issues	1	Other - General Problem	1
		Solver	

### **Polling Place Accessibility issues**

The Board continues to provide accessibility to the voting program for blind, physically handicapped, and developmentally disabled persons. Through collaborative efforts with District partners and continuous outreach efforts, we made information available to registered voters regarding polling place accessibility and alternatives to voting at the polling places.

Our accessibility efforts include implementing an enhanced disability training component in our training program, partnering with the Office of Disability Rights ("ODR") to assist with the development of training materials, deploying accommodative polling place equipment (i.e., magnifying glasses, audio headsets, and doorbells) to each polling place in the District, facilitating curbside voting, and utilizing voting machines that provide for independent voting at each polling site.

We are pleased with the level of support from our election workers regarding accessibility, and we will continue to seek ways of improving the process to accommodate all voters.

### **Election Night Reporting**

Election night reporting proceeded as smoothly as we had hoped. All precincts except for two precincts did not forward their election iVotronic media back to headquarters with their initial election returns. This failure required staff to go out to those two polling locations to retrieve the data. The technical rover who retrieved the data found the data in the electronic voting

unit where the Precinct Captain left the material. In both instances, the rover retrieved the entire machine and brought it to the tabulation center, where we closed out the election media and uploaded the results into the Election Management System.

At the end of the night we reported all preliminary results at 11:02 pm and uploaded the final precinct iVotronic data at 11:45 pm.

### Post Election Evaluation

After certification of the Special Election results, our team scheduled Precinct Captain debriefings and conducted an online election worker survey for feedback on polling place operations of all election workers for both elections. The evaluative tools proved to be very enlightening and provided valuable insight regarding the processes and procedures, Election Day operations and interaction with election workers and staff.

The following is a sample of the feedback we garnered from Precinct Captains and election workers:

- SOP ("Standard Operating Procedures") were great tools to help supplement uncertainty on duties, responsibilities and procedures
- Tally sheet was helpful and useful did not require any adding (do not change the tally sheet)
- Need more detailed closing instructions for bags, forms and payroll (where things go at the end of the day)
- Ballot Tally Sheet and Ballot Accounting Forms Precinct Captains almost unanimously loved the new forms. They thought the Tally Sheet made the end of the day much easier and faster and noted the new Ballot Accounting Form was easier to use than in the past.
- Poll watcher Do's and Don'ts provide clear instructions to candidates on watcher guidelines

### **Election Worker Payments**

Through great collaborative effort between the CFO's Office of Finance and Resource Management ("OFRM"), the DC Treasury, and our election staff, election worker payments were mailed two weeks after the Primary Election, well within the 4-6 week timeframe provided to election workers. However, the Board experienced some delays in sending replacement checks to election workers who claimed to have never received their initial pay check. The check replacement process, which involved a check clearance process conducted by OFRM, accounting, and the bank to ensure that the initial check was not cashed or processed, resulted in some checks not being received for a period of up to 6 weeks after the election.

### Closing

Through our focused efforts on the election processes as a whole, we are pleased to have conducted successful Primary and Special Elections without major incident at the polling places or at headquarters. There is no such thing as a perfect election, and mistakes were undoubtedly made. However, we will seize the opportunity to learn from these mistakes, and adjust our processes and procedures accordingly.

### **Election Data compiled in correlation to DCMR 817.10**

### A. The total number of ballots cast and counted, with subtotals for each type of ballot:

During the Primary Election, **64,361** voters or **16.98%** of all registered voters in the District, turned out to vote. Most voters cast ballots in their polling place on Election Day.

### **April Primary Election**

	Election Day			Early Voting			
Party	Total Ballots Cast	Paper Ballots	Touch Screen Ballots	Paper Ballots	Touch Screen Ballots	Absentee/ Provisional	
Democrats	58,725	32,481	15,309	431	5,337	5,167	
Republican	5,257	2,563	1,587	58	383	666	
StateHood Green	379	230	85	3	35	26	
Total of all Parties	64,361	35,274	16,981	492	5,755	5,859	

<sup>\*</sup>Copies of the unofficial election night reports are attached at the end of this report.

During the Special Election, **10,428** voters, or **17.01%** of all registered voters in Ward 5, turned out to vote. As in the Primary Election, the majority of voters cast ballots in their polling place on Election Day.

### **May Special Election**

Election Day			Early Voting			
Total Ballots Cast	Paper Ballots	Touch Screen Ballots	Paper Ballots	Touch Screen Ballots	Absentee/ Provisional	
10,428	4,263	3,018	0	2,011	1,136	

<sup>\*</sup>Copies of the unofficial election night reports are attached at the end of this report.

B. The total number of spoiled and special ballots not counted:

For the Primary Election, voters who made errors on their optical scan ballots were allowed to

receive up to two replacement ballots. Only 654 of the total number of ballots used in the

election were reported spoiled.

In addition, the Board rejected only 1,066 of the total 3945 special ballots cast in the election.

Of those rejected, 136 were cast by voters filing Same-Day Registrations who either failed to

provide the required identification, or cast their ballot in the incorrect precinct on Election Day.

The total number of spoiled and special ballots not counted is as follows:

**Spoiled Ballots: 654** 

**Special Ballots Not Counted: 1066** 

For the Special Election, voters who made errors on their optical scan ballots were allowed to receive up to two replacement ballots. Only 55 of the total number of ballots used in the

election were reported spoiled.

In addition, the Board rejected only 67 of the total 664 special ballots cast in the election. Of

those rejected, 39 were cast by voters filing Same Day Registrations who either failed to

provide the required identification or cast their ballot in the incorrect precinct on Election Day.

The total number of spoiled and special ballots not counted is as follows:

Spoiled ballots: 55

Special ballots not counted: 67

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# C. The total number of persons registered to vote more than thirty (30) days preceding the election, broken down by party, ward, and precinct.

April Primary Election								
WARD/PRECINCT	DEM	REP	STG	GRAND TOTAL				
WARD 1 TOTAL	41,294	2,737	803	44,834				
20	1,805	54	15	1,874				
22	3,346	254	33	3,633				
23	2,442	150	61	2,653				
24	2,375	250	37	2,662				
25	3,861	444	77	4,382				
35	3,309	211	64	3,584				
36	4,049	277	76	4,402				
37	3,152	151	55	3,358				
38	2,540	135	61	2,736				
39	3,762	223	103	4,088				
40	3,556	231	94	3,881				
41	2,986	190	56	3,232				
42	1,661	57	34	1,752				
43	1,583	63	26	1,672				
137	867	47	11	925				
		April Primary E	lection					
WARD/PRECINCT	DEM	REP	STG	GRAND TOTAL				
WARD 2 TOTAL	33.776	6,287	349	40,412				
2	483	128	4	615				
3	1,394	422	10	1,826				
4	1,570	476	11	2,057				
5	2,312	744	21	3,077				
6	2,533	1,108	32	3,673				
13	1,291	290	8	1,589				
14	2,833	450	28	3,311				
15	3,032	345	21	3,398				
16	3,501	406	37	3,944				
17	4,399	648	51	5,098				
18	3,781	229	53	4,063				
21	1,049	49	19	1,117				
129	1,823	335	15	2,173				
141	2,299	243	28	2,570				
143	1,476	414	11	1,901				

	T	April Primary Elec		
WARD/PRECINCT	DEM	REP	STG	GRAND TOTAL
WARD 3 TOTAL	38,141	8,087	386	46,614
7	1,198	442	16	1,656
8	2,377	719	25	3,121
9	1,189	588	13	1,790
10	1,952	550	12	2,514
11	3,619	1,031	49	4,699
12	507	226	4	737
26	2,809	384	30	3,223
27	2,542	302	17	2,861
28	2,559	714	32	3,305
29	1,395	311	17	1,723
30	1,348	294	18	1,660
31	2,423	403	19	2,845
32	2,769	420	28	3,217
33	2,916	410	33	3,359
34	3,446	514	30	3,990
50	2,107	306	19	2,432
136	808	126	7	941
138	2,177	347	17	2,541
		April Primary Elec	ction	
WARD/PRECINCT	DEM	REP	STG	GRAND TOTAL
WARD 4 TOTAL	47,988	2,577	602	51,167
45	2,117	76	42	2,235
46	2,924	95	30	3,049
47	2,839	156	37	3,032
48	2,757	144	34	2,935
49	817	49	17	883
49 51		49 594	24	
51	3,224	594	24	3,842
51 52	3,224 1,261	594 264		3,842 1,551
51 52 53	3,224 1,261 1,164	594	24 26	3,842 1,551 1,259
51 52 53 54	3,224 1,261 1,164 2,314	594 264 76	24 26 19	3,842 1,551 1,259 2,459
51 52 53 54 55	3,224 1,261 1,164 2,314 2,528	594 264 76 109 78	24 26 19 36 39	3,842 1,551 1,259 2,459 2,645
51 52 53 54 55 56	3,224 1,261 1,164 2,314 2,528 3,042	594 264 76 109 78 98	24 26 19 36 39 33	3,842 1,551 1,259 2,459 2,645 3,173
51 52 53 54 55 56	3,224 1,261 1,164 2,314 2,528 3,042 2,555	594 264 76 109 78 98 95	24 26 19 36 39 33 34	3,842 1,551 1,259 2,459 2,645 3,173 2,684
51 52 53 54 55 56 57	3,224 1,261 1,164 2,314 2,528 3,042 2,555 2,296	594 264 76 109 78 98 95 67	24 26 19 36 39 33 34 25	3,842 1,551 1,259 2,459 2,645 3,173 2,684 2,388
51 52 53 54 55 56 57 58	3,224 1,261 1,164 2,314 2,528 3,042 2,555 2,296 2,676	594 264 76 109 78 98 95 67	24 26 19 36 39 33 34 25 36	3,842 1,551 1,259 2,459 2,645 3,173 2,684 2,388 2,810
51 52 53 54 55 56 57 58 59	3,224 1,261 1,164 2,314 2,528 3,042 2,555 2,296 2,676 2,131	594 264 76 109 78 98 95 67 98	24 26 19 36 39 33 34 25 36 21	3,842 1,551 1,259 2,459 2,645 3,173 2,684 2,388 2,810 2,244
51 52 53 54 55 56 57 58	3,224 1,261 1,164 2,314 2,528 3,042 2,555 2,296 2,676	594 264 76 109 78 98 95 67	24 26 19 36 39 33 34 25 36	3,842 1,551 1,259 2,459 2,645 3,173 2,684 2,388 2,810

64	2,307	62	15	2,384
65	2,669	74	20	2,763
		April Primary E	lection	
WARD/PRECINCT	DEM	REP	STG	GRAND TOTAL
WARD 5 TOTAL	49,376	2,115	582	52,073
19	3,863	198	61	4,122
44	2,787	224	32	3,043
66	4,718	142	35	4,895
67	3,091	115	25	3,231
68	1,900	163	35	2,098
69	2,273	81	14	2,368
70	1,577	72	22	1,671
71	2,494	77	35	2,606
72	4,374	125	25	4,524
73	1,896	105	31	2,032
74	3,940	172	62	4,174
75	2,946	123	46	3,115
76	1,063	46	15	1,124
77	2,912	118	37	3,067
78	2,688	73	28	2,789
79	1,859	63	19	1,941
135	2,868	172	49	3,089
139	2,127	46	11	2,184
		April Primary E	lection	
WARD/PRECINCT	DEM	REP	STG	GRAND TOTAL
WARD 6 TOTAL	48,105	5,909	566	54,580
1	3,799	333	50	4,182
18	3,781	229	53	4,063
21	1,049	49	19	1,117
81	4,701	349	53	5,103
82	2,433	240	28	2,701
83	3,427	327	28	3,782
84	1,923	419	28	2,370
85	2,729	546	25	3,300
86	2,225	271	30	2,526
87	2,764	226	29	3,019
88	2,096	318	21	2,435
89	2,534	711	31	3,276
90	1,594	268	10	1,872
91	3,949	356	44	4,349
127	3,821	287	54	4,162
128	1,978	186	27	2,191

130	830	341	9	1,180
131	1,212	302	11	1,525
142	1,260	151	16	1,427
		April Primary Ele		
WARD/PRECINCT	DEM	REP	STG	GRAND TOTAL
WARD 7 TOTAL	46,571	1,386	454	48,412
80	1,573	79	15	1,667
92	1,565	46	16	1,627
93	1,487	45	16	1,548
94	1,879	64	17	1,960
95	1,620	49	20	1,689
96	2,237	66	24	2,327
97	1,391	39	11	1,441
98	1,805	43	20	1,868
99	1,361	38	11	1,410
100	1,860	44	15	1,919
101	1,694	37	19	1,750
102	2,331	52	26	2,409
103	3,330	96	35	3,461
104	2,580	82	28	2,690
105	2,336	77	30	2,443
106	2,940	73	23	3,036
107	1,644	57	13	1,714
108	1,194	38	8	1,240
109	1,034	37	7	1,078
110	4,065	131	36	4,232
111	2,339	61	29	2,429
113	2,303	73	19	2,395
132	2,004	59	16	2,079
		<b>April Primary Ele</b>	ction	
WARD/PRECINCT	DEM	REP	STG	GRAND TOTAL
WARD 8 TOTAL	44,131	1,466	505	46,102
112	2,112	66	15	2,193
114	3,071	110	29	3,210
115	2,864	81	31	2,976
116	3,841	124	47	4,012
117	1,740	62	14	1,816
118	2,544	88	39	2,671
119	2,746	133	49	2,928
120	1,741	45	21	1,807
121	3,095	84	46	3,225
122	1,878	45	21	1,944

123	2,390	127	24	2,541
124	2,563	69	22	2,654
125	4,392	133	42	4,567
126	3,562	139	43	3,744
133	1,415	44	11	1,470
134	2,186	51	30	2,267
140	1,991	65	21	2,077

		May	Special El	ection		
WARD/PRECINCT	DEM	REP	STG	ОТН	N-P	GRAND TOTAL
WARD 5 TOTAL	49,683	2,125	575	175	8,507	61,316
19	3,891	197	59	12	869	5,028
44	2,812	225	31	19	644	3,731
66	4,741	146	35	10	559	5,491
67	3,101	114	26	10	400	3,651
68	1,909	164	33	74	409	2,519
69	2,283	80	15	37	278	2,663
70	1,583	72	21	103	268	1,947
71	2,503	78	35	1810	384	3,010
72	4,382	126	25	1018	749	5,300
73	1,904	106	31	910	353	2,404
74	3,970	172	61	99	761	4,973
75	2,985	123	44	49	584	3,745
76	1,069	48	15	114	231	1,367
77	2,934	119	38	811	498	3,600
78	2,699	74	28	78	464	3,273
79	1,874	63	19	7	333	2,296
135	2,887	172	48	17	497	3,621
139	2,156	46	11	7	226	2,446

## D. The number of persons who registered to vote between thirty (30) days preceding the election and the date of the election.

The total number of persons who appeared in person either at the Board's office or a National Voter Registration Act ("NVRA") agency to register during the thirty (30) days preceding the election and the date of the Primary Election is as follows:

Total number: 1,466

The total number of persons who appeared in person either at the Board's office or a NVRA agency to register during the thirty (30) days preceding the election and the date of the Special Election is as follows:

Total number: 217

E. The number of persons who registered to vote at an early voting center.

The number of persons who registered to vote at an early voter center for the Primary Election is as follows:

Total number: 107

The number of persons who registered to vote at an early voter center for the Special Election is as follows:

Total number: 50

F. The number of persons who registered to vote on Election Day.

The number of persons who registered to vote on Election Day for the Primary Election is as follows:

Total number: 534

The number of persons who registered to vote on Election Day for the Special is as follows:

Total number: 86

G. The number of election workers at each precinct, broken down by position title.

The Board trained a total of 1,349 workers for the Primary Election. Of that 1,349, 1,265 reported to work on Election Day. A breakdown of the staffing at each polling place by position title is set forth in the table on the following pages. A chart detailing staffing totals for the Special Election is also provided.

### DC BOARD OF ELECTIONS - 2012 PRIMARY ELECTION STAFFING TOTALS

Precinct	Precinct Captain	Assistant Captain	Check-In Clerk	Voter Assistant Clerk	Ballot Clerk	Special Ballot Clerk	Total Number of Workers
1	1	0	3	0	2	2	8
2	1	0	1	0	1	1	4
3	2	0	2	1	2	2	9
4	1	1	2	1	2	2	9
5	1	1	4	1	2	2	11
6	1	1	4	1	2	2	11
7	1	0	3	1	2	1	8
8	1	0	3	1	2	1	8
9	1	0	2	0	2	1	6
10	1	1	4	0	1	2	9
11	1	0	3	1	3	2	10
12	1	0	1	0	1	1	4
13	1	1	2	0	2	2	8
14	1	1	4	1	2	2	11
15	1	1	4	1	2	1	10
16	1	1	4	0	1 -	2	9
17	1	1	4	1	2	2	11
18	1	1	4	1	1	2	10
19	1	1	4	1	2	2	11
20	1	1	2	0	2	2	8
21	1	1	2	1	2	1	8
22	1	1	4	1	2	2	11
23	1	0	3	2	2	2	10
24	1	1	2	1	2	2	9
25	1	1	5	1	2	2	12
26	1	1	4	0	2	2	10
27	1	1	4	0	2	2	10
28	1	1	3	1	2	2	10
29	1	1	1	0	1	1	5
30	1	0	2	0	2	1	6
31	1	1	3	1	2	2	10
32	1	1	4	1	2	2	11
33	1	0	4	1	2	2	10
34	1	0	4	1	1	1	8
35	1	0	4	1	2	2	10
36	1	1	4	1	2	1	10

Precinct	Precinct	Assistant	Check-In	Voter	Ballot	Special	Total
	Captain	Captain	Clerk	Assistant Clerk	Clerk	Ballot Clerk	Number of Workers
37	1	1	2	1	2	2	9
38	1	1	3	1	2	1	9
39	1	1	4	1	1	2	10
40	1	1	5	1	2	2	12
41	1	1	3	1	2	2	10
42	1	0	2	0	1	2	6
43	1	0	3	1	1	2	8
44	1	1	3	1	2	2	10
45	1	0	3	0	2	1	7
46	1	1	4	1	2	1	10
47	1	1	3	1	2	1	9
48	1	1	3	1	2	1	9
49	1	1	2	0	1	1	6
50	1	1	3	0	2	2	9
51	1	1	5	1 -	2	2	12
52	1	1	2	1	2	2	9
53	1	1	2	1	2	1	8
54	1	1	3	1	2	1	9
55	1	0	3	1	2	1	8
56	1	1	4	1	2	2	11
57	1	1	3	1	2	2	10
58	1	1	3	1	2	2	10
59	1	1	4	2	2	2	12
60	1	0	3	1	3	1	9
61	1	1	3	1	2	2	10
62	1	1	5	2	2	2	13
63	1	1	4	1	2	2	11
64	1	1	4	0	2	2	10
65	1	1	4	1	2	3	12
66	1	1	5	1	2	2	12
67	1	1	4	1	2	2	11
68	1	1.	3	1 1	1	2	9
69	1	1	3	1 1	2	2	10
70	1	1	3	1	2	1	9
71	1	0	4	1	2	1	9
72	1	1	4	2	2	2	12
73	1	1	3	0	2	2	9
74	1	1	5	1	2	2	12
75	1	0	3	2	2	1	9
76	1	0	2	0	2	1	6

Precinct	Precinct	Assistant	Check-In	Voter	Ballot	Special	Total
	Captain	Captain	Clerk	Assistant Clerk	Clerk	Ballot Clerk	Number of Workers
77	1	1	3	0	2	2	9
78	1	1	4	1	2	1	10
79	1	1	3	2	2	1	10
80	1	1	2	1	2	2	9
81	1	1	5	0	1	2	10
82	1	1	4	0	3	1	10
83	1	1	3	1	2	2	10
84	1	1	4	0	2	1	9
85	1	1	4	1	2	2	11
86	1	1	5	1	2	1	11
87	1	1	3	2	2	2	11
88	1	1	3	1	2	2	10
89	1	1	4	1	2	2	11
90	1	1	3	2	1	2	10
91	1	1	4	1	2	2	11
92	1	1	4	1	2	2	11
93	1	1	2	1	2	1	8
94	1	1	2	0	2	1	7
95	1	1	3	1	2	1	9
96	1	1	3	1	2	2	10
97	2	0	3	2	2	2	11
98	1	1	3	1	2	2	10
99	1	1	2	1	2	2	9
100	1	1	3	0	2	2	9
101	1	1	3	0	2	2	9
102	1	1	4	2	2	2	12
103	1	1	4	1	1	1	9
104	1	1	3	0	2	1	8
105	1	1	3	1	2	2	10
106	1	1	4	1	2	1	10
107	1	0	2	1	2	1	7
108	1	0	2	1	2	1	7
109	1	1	2	1	1	1	7
110	1	1	5	2	2	2	13
111	1	0	3	2	2	3	11
112	1	1	3	0	2	2	9
113	1	1	5	1	2	2	12
114	1	1	3	1	2	2	10
115	1	1	3	1	2	1	9
116	1	1	4	1	2	2	11

Precinct	Precinct Captain	Assistant Captain	Check-In Clerk	Voter Assistant Clerk	Ballot Clerk	Special Ballot Clerk	Total Number of Workers
117	1	0	2	0	2	1	6
118	1	1	3	1	2	2	10
119	1	1	3	0	2	2	9
120	1	1	3	1	2	1	9
121	1	1	4	1	2	1	10
122	1	1	2	1	2	2	9
123	1	1	3	0	2	2	9
124	1	1	3	1 1	2	2	10
125	1	1	5	1	2	2	12
126	1	0	4	2	2	2	11
127	1	1	5	2	3	2	14
128	1	0	3	1	1	2	8
129	1	0	3	1	2	2	9
130	1	1	3	0	2	1	8
131	1	0	2	1	-3	2	9
132	1	1	3	0	3	2	10
133	1	1	2	0	2	2	8
134	1	1	2	0	2	2	8
135	1	1	3	1	1	2	9
136	1	0	2	0	1	1	5
137	1	0	2	1 1	1	1	6
138	1	0	4	1	2	3	11
139	1	1	3	0	2	2	9
140	1	1	2	1	2	2	9
141	1	1	4	2	2	2	12
142	1	1	2	1 1	2	2	9
143	1	1	3	0	2	2	9
TOTAL	145	110	459	120	272	243	1349

### DC BOARD OF ELECTIONS - 2012 SPECIAL ELECTION STAFFING TOTALS

Precinct	Precinct Captain	Assistant Captain	Check-In Clerk	Voter Assistant Clerk	Ballot Clerk	Special Ballot Clerk	Total Number of Workers
19	1	1	4	1	2	2	11
44	1	1	4	1	2	2	11
66	1	1	5	1	2	2	12
67	1	1	4	1	2	2	11
68	1	1	3	1	2	2	10
69	1	1	4	1 1	2	2	11
70	1	1	3	1	2	2	10
71	1	1	3	1	2	2	10
72	1	1	4	2	2	2	12
73	1	1	3	1	2	2	10
74	1	1	4	1	2	2	11
75	1	1	3	1	2	2	10
76	1	1	2	0	2	1	7
77	1	1	3	1	2	2	10
78	1	1	3	1	2	2	10
79	1	0	3	2	2	2	10
135	1	1	3	1	2	2	10
139	1	1	3	2	2	2	11
TOTAL	18	17	61	20	36	35	187

# SUMMARY OF ELECTION STAFFING & TRAINING STATISTICS ALL ELECTIONS FROM 2010 TO PRESENT

'n	10 Primary	'10 General	'11 Special	'12 Primary	'12 Special
	Election 19/14/10)	Election (11/2/10)			
Total # of Workers	1,701	1,572	830	1,265	187
# of Workers Short of				***********************	
Staffing Goal	45	36	3	10	-7
% of Total Workers	2.6%	2.3%	0.4%	0.8%	-3.7%
# of Untrained* Workers	178	59	23	47	8
% of Untrained Workers	10.5%	3.8%	2.4%	3.7%	4.3%
"No Show" Workers	218	174	27	89	9
% of Total Workers	12.8%	11.1%	3.3%	6.6%	4.8%
Substitute Workers	96**	78	18	13	4
% of Total Workers	5.6%	5.0%	2.2%	1.0%	2.1%
Unanticipated/Extra Worke	ers 79	61	14	34	2
% of Total Workers	4.6%	3.9%	1.7%	2.7%	1.1%
# of Precincts That Had All					
Workers Show Up as Planne	ed 44/143	47 / 143	120 / 143	75 / 143	11/18
% of Total Precincts	30.8%	32.9%	83.9%	52.4%	61.1%

<sup>\*</sup>Untrained means training prior to that particular election. Workers may have been trained for prior elections.

<sup>\*\*</sup> Estimated total